

---

A UK Defence and Security Round Table arranged by Cityforum in association with DCDC

## Intelligent Defence and Smart Power

- innovation, capability, delivery, advancing the national interest

Thursday 12 July 2018

Royal College of Defence Studies

Seaford House, 37 Belgrave Square, London SW1

Agenda

---

Principal sponsor

**BAE SYSTEMS**

---

Co-sponsors

**KBR**

SME Sponsor

 **BOXARR**

---

Hosted by



---

Welcome and Introduction by Mr Marc Lee *Chairman Cityforum*

**0900 - 1300 MORNING SESSIONS: ADVANCING INNOVATION, AGILITY AND PACE**

Opened & Chaired by: Mr Stephen Phipson *Chief Executive EEF*

**0905-1030 Session one: Opening addresses**

*Ambition for defence in an information world*

Mr Charles Forte *CIO MoD*

*Moving towards information advantage*

Professor Penelope Endersby *Division Head, Cyber and Information Systems Division Dstl*

*The challenges of change of pace – how can they be met?*

Mr Martin Taylor *Chief Operating Officer – Air BAE Systems*

*Advancing systems security*

Mr Rob Joyce *Senior Adviser for Cybersecurity Strategy National Security Agency*

Followed by round table discussion

**1030**

**COFFEE**

**1045-1200 Session two: What a reimagined ecosystem requires and how to deliver it**

*Reforming processes to deliver higher quality outcomes*

DE&S nominee

*Adjusting military mindsets and attitudes – what is required and how to change?*

Air Vice-Marshal Simon 'Rocky' Rochelle *Chief of Staff Capability (RAF) MoD*

*The right ecosystem for logistics and through life support – the achieved and achievable*

Major General Angus Fay *Assistant Chief of Defence Staff (Logistic Operations) MoD*

*Redefining how defence partners with industry to access an open ecosystem*

Mr Tim Barber *Head of Advisory EMEA KBR*

Followed by round table discussion

---

**1200-1300**      **Session three: Implementing successful change: what is now required? Where do responsibilities lie? Where do we go from here? Is there too much inertia? Is too much of the budget already committed? Is the cash position too tight for real risk-taking? How can we grapple with complexity?**

A panel discussion including the following:

**Mr Fraser Hamilton** *VP for Global Alliances* Boxarr

**Mr Francis Tusa** *Editor* Defence Analysis

**Mr Mark Barclay** *CEO* UK Defence Solutions Centre

**Dr Lucy Mason** *Head* Defence & Security Accelerator

Followed by a round table discussion with a comment from **Lt Gen (Retd) Dick Applegate** *Associate* Cityforum

**1300**            **LUNCH**

**1400-1720**      **AFTERNOON SESSIONS: THE CONTRIBUTION OF INTELLIGENT DEFENCE TO SMART POWER IN THE NEXT DECADE**

**Chaired by:** **Professor Paul Cornish** *Chief Strategist* Cityforum and co-author of *2020: World of War*

**1400-1535**      **Session four: Smart power and what contributes to it**

*Keynote address: Intelligent defence and smart power – the delivery challenges*

**General Sir Gordon Messenger** *Vice Chief of Defence Staff* MOD

Followed by Q&A

*Conclusions from the Cityforum conclaves and acquisition discussion – delivery challenges*

**Professor Paul Cornish** and **Major General Mitch Mitchell** *Director* DCDC

*How politicians see intelligent defence and smart power – means and ends*

**The Rt Hon Mark Francois MP** *Member of Defence Committee* House of Commons (Con)

and

**Mrs Madeleine Moon MP** *Member of Defence Committee* House of Commons (Lab)

Followed by a round table discussion on political priorities opened by **Mr Tim Ripley** *Associate* Cityforum and *Correspondent* Janes Defence Weekly and Sunday Times

**1535**            **TEA**

**1550-1720**      **Session five: What and how can smart power contribute to the reputation and prosperity of the UK?**

**Ms Bridget Kendall** *Master of Peterhouse* Cambridge University & *Former Diplomatic Correspondent* BBC with

**Ms Carole Nakhle** *Author, Researcher and CEO* Crystol Energy (*with a perspective from the Middle East*)

**Mr Oliver Welch** *Head of Defence, Aerospace and Security Policy* EEF

Followed by a round table discussion with a comment from **Mr Ed Gillett** *Director Defence* BAE Systems

Conclusions and **CLOSE**

---