
Intelligent Defence - Maximising Smart Power and Public Value

A programme of round tables, analytical papers and conclaves arranged by Cityforum in association with the Development, Concepts and Doctrine Centre of MOD

First Round Table – What do we need to do?

14 March 2019

The Gladstone Library, One Whitehall Place, London SW1A 2EJ

Confirmed speaker list

Principal sponsor

BAE SYSTEMS

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This agenda is work in progress. Session and speech titles may change in consultation with confirmed contributors and wider stakeholders. The intention is that the day should be useful to all. Each session will be followed by an extended discussion. The day will be conducted under the Chatham House Rule.

MORNING: Opened and Chaired by Mr Stephen Phipson *Chief Executive EEF* **Confirmed**

09.30 – 11.00 Session One:

What do we mean by innovation and where and how should we prioritise for success in an information environment?

General Sir Chris Deverell *Commander JFC MOD*

Confirmed

How the United States approaches innovation in the emerging information environment

Ms Teresa Shea *Executive Vice President, Technology In-Q-Tel*

Confirmed

A defence industry viewpoint

Mr Emlyn Taylor *Managing Director Lockheed Martin Systems Solutions*

Followed by a round table discussion

11.00 COFFEE

11.15 - 13.00 Session Two: Business, innovation and the acquisition process – how can defence and the nation gain the most benefit?

Challenges and ways forward

Air Vice-Marshal Simon 'Rocky' Rochelle *Chief of Staff Capability (RAF) MOD*

Confirmed

A defence industry viewpoint

Mr Michael Christie *Director Future Combat Air Systems BAE Systems*

Confirmed

How an investor sees innovation

Mr Nick Kingsbury *Partner Amadeus Capital*

Confirmed

A view from outside defence

Mr Toby Jones *Head of ACE (Accelerated Capability Environment) OSCT, Home Office*

Confirmed

A perspective from an SME and/or consultancy

Followed by a round table discussion with a comment by Mr Francis Tusa *Editor Defence Analysis and a concluding view from Ms Clare Cameron Director Defence Innovation MOD*

Confirmed

13.00 LUNCH

Working website agenda under discussion

14.00 – 15.20 Session Three: Thinking through the achievement and maintenance of information advantage – what do we actually need to do?

Opened and Chaired by **Air Marshal Edward Stringer** *Director General Joint Force Development and Defence Academy MOD*

Major General Thomas Copinger-Symes *GOC Force Troops Command*
Mr Ed Gillett *Director Defence BAE Systems*

**Invited
Confirmed**

With comments from **Ms Teresa Shea** **Confirmed**, **Brigadier Sara Sharkey** *Head Application Services and DevOps ISS* **Confirmed** and **Alderman Professor Michael Mainelli** *Executive Chairman Z/Yen Group and Member City of London Corporation* **Confirmed** with a further industry viewpoint.

Followed by a round table discussion

15.20 COFFEE

Chaired by **Professor Paul Cornish** *Chief Strategist Cityforum*

15.35 - 17.30 Session Four: Increasing effect in conflict – in and beyond the grey zone

Chaired by **Professor Paul Cornish** *Chief Strategist Cityforum*
Opened by **Air Marshal Edward Stringer**

Force design for capability in the grey zone and beyond

Major General Robert Magowan *Assistant Chief of the Defence Staff (Capability and Force Design)*
Confirmed

Issues in the grey zone

Mr Chris Donnelly *Co-Director Institute for Statecraft*
&

Confirmed

Brigadier Julian Buczacki *Commander 1 ISR Brigade*

STFC

Data and the defence mission (precise topic to be agreed)

An industry viewpoint

How the development and exploitation of AI may help us in the grey zone

Mr David Tagg-Oram *Artificial Intelligence and Data Programme Director Royal Navy*

Confirmed

Cyber issues

Ms Wendy Noble *SUSLO United States Embassy, London*

Confirmed

Conflict via the internet

Mr Carl Miller *Research Director Centre for the Analysis of Social Media (Demos)*

Confirmed

Followed by a round table discussion

With conclusions from **Air Marshal Edward Stringer** and **Professor Paul Cornish**

17.30 CLOSE

CONCLAVES

April/May 2019

- Conclave One: Technology in conflict – what are we now facing?
Conclave Two: Technology Futures – what might we face and how should we manage the response?
Conclave Three: Civil Contingencies and Domestic Security
Conclave Four: The purpose of Armed Force
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Second Round Table – How can we do it?

June 2019

Themes

- Fusion of effort
 - Building engagement and the will to contest as the nature of conflict changes
 - The rising priority of homeland protection
 - How to gain the most benefit from the human resources available to UK Defence
 - Meeting the next generation of threats to our security
 - Rethinking how we navigate in a different political, economic and social environment
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