

## Intelligent Defence - Maximising Smart Power and Public Value

A programme of round tables, analytical papers and conclaves arranged by Cityforum in association with the Development, Concepts and Doctrine Centre of MOD (March to June 2019)

### First Round Table – What do we need to do?

14 March 2019 - The Gladstone Library, One Whitehall Place, London SW1A 2EJ

Agenda

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#### MORNING:

Opened and Chaired by General Sir Jack Deverell *Associate Cityforum* with Mr Francis Tusa *Editor Defence Analysis*

#### 09.30 – 10.50 Session One:

**Keynote address: what do we mean by innovation and where and how should we prioritise for success in an information environment?**

General Sir Chris Deverell *Commander JFC MOD*

Followed by Q&A

**How the United States approaches innovation in the emerging information environment**

Ms Teresa Shea *Executive Vice President, Technology In-Q-Tel*

*A private sector viewpoint*

Mr Mark Phillips *Deputy Head of Government Affairs Lockheed Martin UK*

Followed by a round table discussion

10.50

COFFEE

#### 11.10 – 12.45 Session Two: Business, innovation and the acquisition process – how can defence and the nation gain the most benefit?

Moderated by Mr Francis Tusa

*Challenges and ways forward*

Air Vice-Marshal Simon 'Rocky' Rochelle *Chief of Staff Capability (RAF) MOD*

*Ways forward: a defence industry viewpoint*

Mr Michael Christie *Director Future Combat Air Systems BAE Systems*

*How an investor sees innovation*

Mr Nick Kingsbury *Partner Amadeus Capital*

*A view from outside defence*

Mr Toby Jones *Head of ACE (Accelerated Capability Environment) OSCT, Home Office*

*Managing complex interdependencies*

Mr Fraser Hamilton *VP for Global Alliances Boxarr*

Followed by a round table discussion

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12.45 LUNCH

**AFTERNOON:** Chaired by Air Marshal Edward Stringer *Director General* Joint Force Development and Defence Academy MOD and Professor Paul Cornish *Chief Strategist* Cityforum

**13.45 – 14.15 Lunchtime Session: Behaviours and capability - the 'how' and 'what' of innovation in defence**  
Opened and Chaired by Air Marshal Edward Stringer *Director General* Joint Force Development and Defence Academy MOD

Ms Clare Cameron *Director of Defence Innovation* MOD

Followed by Q&A

**14.15 – 15.40 Session Three: Thinking through the achievement and maintenance of information advantage – what do we actually need to do?**

Opened and Chaired by Air Marshal Edward Stringer

Brigadier Sara Sharkey *Head* Application Services and DevOps ISS

Mr Ed Gillett *Director* Defence BAE System

Wing Commander Keith Dear *Chief of the Air Staff's Fellow* Oxford University

Professor Michael Mainelli *Executive Chairman* Z/Yen Group and *Member* City of London Corporation

Followed by a round table discussion with comments from Ms Teresa Shea

15.40 TEA

**15.55 – 17.30 Session Four: Increasing effect in conflict – in and beyond the grey zone**

Moderated by Professor Paul Cornish

Opened by Air Marshal Edward Stringer

*Force design for capability in the grey zone and beyond*

Major General Robert Magowan *ACDS (Capability and Force Design)*

*Issues in the grey zone*

Mr Chris Donnelly *Co-Director* Institute for Statecraft

*How the development and exploitation of AI may help us in the grey zone*

Mr David Tagg-Oram *Artificial Intelligence and Data Programme Director* Royal Navy

*Cyber issues*

Ms Wendy Noble *SUSLO* United States Embassy, London

*Conflict via the internet*

Mr Carl Miller *Research Director* Centre for the Analysis of Social Media (Demos)

Followed by a round table discussion with conclusions from Air Marshal Edward Stringer and Professor Paul Cornish

17.30 CLOSE

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