

Intelligent Defence - Maximising Smart Power and Public Value

A programme of round tables, analytical papers and conclaves arranged by Cityforum in association with the Development, Concepts and Doctrine Centre of MOD (March to September 2019)

Second Round Table – How can we do it?

11 July 2019 – PwC UK, 7 More London Riverside, London SE1 2RT

Agenda

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Chaired by:

The Honorable Franklin D. Kramer *Distinguished Fellow* Scowcroft Center for Strategy & Security - Atlantic Council (*former Assistant Secretary of Defense for International Security Affairs*)
Mr Edward Lucas *Columnist* The Times and *SVP* Center for European Policy Analysis (CEPA)
General (Ret'd) Sir Jack Devereall *Associate* Cityforum

09:00 – 09:05

Welcome by Mr Marc Lee *Chairman* Cityforum and Mr Roland Sonnenberg *EMEA Aerospace & Defence Sector Lead* PwC UK

09:05 – 10:15

Overview Session

Chaired by The Honorable Franklin D. Kramer

The military contribution to fusion of effort and delivery of effect
General Patrick Sanders *Commander* JFC MOD

What degree of fusion is achievable?
Paul Spedding *Head of Pre-Sales Defence* BAE Systems

The experience of allies and of the NATO Alliance in delivering fusion of effort
The Honorable Franklin D. Kramer

Followed by a round table discussion opened by Air Marshal Edward Stringer *Director General* Joint Force Development and Defence Academy MOD

10:15 – 11:20

Session One: Maximising capability for intelligent defence

Chaired by The Honorable Franklin D. Kramer

Opened by Air Marshal Richard Knighton *Deputy Chief of the Defence Staff (Military Capability)* MOD and Mr Peter Ruddock *Chief Executive* Lockheed Martin with Dr Simon Cholerton *Chief Scientific Adviser* MOD

Followed by a round table discussion featuring the session speakers together with Mr Conrad Prince *Former Cyber Security Ambassador* UK Government, Dr Mariarosaria Taddeo *Deputy Director of the Digital Ethics Lab* Oxford Internet Institute and Brigadier Kevin Copsey *Head Future Force Development, Directorate of Capability* British Army

11:20

COFFEE

**11:35 – 13:00 Session Two: Building engagement and the will to contest as the nature of conflict changes;
providing for domestic security**

Chaired by Mr Edward Lucas

Recruitment, retention and community engagement

Ms Madeleine Moon MP *Member of Defence Select Committee* House of Commons

The national will to fight and the build-up of public engagement

Professor Paul Cornish *Chief Strategist* Cityforum

The law and the soldier

Mr Steven Kay QC 9 Bedford Row

Thinking about domestic security and resilience

Sir David Omand *former National Security Co-ordinator and Visiting Professor* King's College London

The role and organisation of the Police in domestic security

Ms Olivia Pinkney *Chief Constable* Hampshire Constabulary

Followed by a round table discussion opened by Mr Francis Tusa *Editor* Defence Analysis

13:00 – 13:30 Pre-Lunch Session: How to gain the most benefit from the human resources available to UK Defence

Chaired by General Sir Jack Deverell

The Rt Hon Tobias Ellwood MP *Parliamentary Under Secretary of State & Minister for Defence,
People and Veterans* MOD

13:30 LUNCH

14:30 – 17:00 Session Three: Intelligent defence, smart power and the national interest

Chaired by The Honorable Franklin D. Kramer and Mr Edward Lucas

Gaining and maintaining information advantage

Lieutenant General James R. Hockenhull *Chief of Defence Intelligence* MOD and
Mr Ed Gillett *Director Defence* BAE Systems

New situations and new thinking

Mr Edward Lucas

Making our alliances and relationships work to best effect – UK/USA/Europe

The Honorable Franklin D. Kramer

The national interest: Making the case for defence

(Economic climate, changing politics, CSR)

Sir David Omand, Mr Mark Thompson *Director Sustainability* PwC UK, Mr William Keegan *Senior
Economics Commentator* The Observer and Mr Francis Tusa

Followed by a round table discussion including comments by Brigadier Julian Buczacki
Commander 1ISR Brigade British Army and conclusions from Major General Mitch Mitchell *Director*
DCDC, Professor Paul Cornish, The Honorable Franklin D. Kramer and Mr Edward Lucas

16:50 – 17:00 Closing Comments General Sir Jack Deverell and Ms Lynne Baber *UK Defence Practice Lead* PwC UK

17:00 – 18:00 EARLY EVENING RECEPTION

18:00 CLOSE