

---

## Cityforum Intelligent Defence and Smart Power 2020 – series of virtual events

A programme of podcasts, webclaves and conclaves arranged by Cityforum with guidance from the Development, Concepts and Doctrine Centre (DCDC) of MOD

### Reimagining British Defence 2020-2030

- Covid, people and organisation
- Empowerment through the Fourth Industrial Revolution
- Improved outcomes in conditions of great uncertainty

**Working Programme**

---

Principal Sponsor

**BAE SYSTEMS**

---

This project will include three podcasts and two private, interactive webclave discussions. The podcasts will be recorded, edited and then distributed across our networks. The webclaves will follow the format of our private conclave discussions, with short contributions from 4 or 5 panellists followed by comment from a chair who will proceed to moderate an extended interactive discussion with an additional 15 or so invited guests. The whole proceedings will take place strictly under the Chatham House Rule and last 90 minutes, including a 15 minute break. An unattributed summary note will be produced for circulation.

---

The programme below is a draft agenda for discussion with invited contributors and our industry sponsors. Our intention to ensure each 'event' is of benefit to all involved. Session and speech titles may change in discussion with invited participants. Any comments or suggestions would be welcome.

Mid June 2020 – recording date 18 June (18:00 to 20:00) - COMPLETED

**Podcast One Covid-19 - People, Technology & Organisation – What are the challenges for the MoD? How have priorities changed? How can the MOD gain most from the Fourth Industrial Revolution?**

Air Marshal Richard Knighton *Deputy Chief of the Defence Staff* Financial and Military Capability  
Professor Paul Cornish *Chief Strategist* Cityforum (as host)

With a comment from Mr Ben Hudson *Chief Technology Officer* BAE Systems

26<sup>th</sup> June 2020 – start time 13.00 - live event - COMPLETED

**Webclave One Covid-19 and empowerment through the Fourth Industrial Revolution - How can we improve decision making to secure maximum integration and best effect?**

Chaired by Mr Stephen Hawker *Senior Associate* Cityforum, *Former Deputy Director General* M15

*Multi domain integration*

Lieutenant General Robert A. Magowan *Deputy Commander* Strategic Command

*The health crisis and integration*

Ms Aileen Murphie *Director* DCLG, NAO

*The climate in which successful innovation can happen*

Professor Tim Minshall *Head of the Institute for Manufacturing (IfM)* University of Cambridge Engineering Department and *Head of IfM's Centre for Technology Management*

*Upping the industry contribution*

Ms Libby Vallance-Bull *Head of Air Labs* BAE Systems

With an assessment by Mr Toby Jones *Head of Ace* Home Office and Professor Paul Cornish *Chief Strategist* Cityforum

---

Early July 2020 – recording date 6<sup>th</sup> July (10.00 to 12.00) - COMPLETED

**Podcast**    **What is the case for ‘just in case’ rather than ‘just enough’ and ‘just in time’?**  
**Two**

Lieutenant General Richard Wardlaw *Chief Defence Logistics Support MOD*  
General Sir Jack Deverell *Senior Associate Cityforum*

With conclusions from **Mr Marc Lee** *Chairman Cityforum*

15<sup>th</sup> July 2020 – start time 14.00 – live event - COMPLETED

**Webclave**    **Covid-19, digitalisation and improving defence and security outcomes**  
**Two**

Chaired by **Ms Mary Calam** *Associate Cityforum, former Director General of Crime and Policing Home Office*

*Opening Address*

**Major General Tom Copinger-Symes** *Director Military Digitalisation MOD (operations)*

*Digitalisation and the improvement of performance*

**Mr Chris Inglis** *Commissioner Cyber Space Solarium Commission, Former Deputy Director NSA and Managing Director Paladin Capital Group*

*Digitalisation, corporates and improved outcomes*

**Mr Sandy Boxall** *Director Digital BAE Systems*

*Digitalisation and defence performance in a disordered world*

**Professor Paul Cornish** *Chief Strategist Cityforum*

*Improving digitalisation – government decision making and its effect*

**Ms Mary Calam** *Associate Cityforum, former Director General of Crime and Policing Home Office*

*Comment from another sector – health*

**Dr Vivienne Nathanson** *Associate Cityforum, former Director of Professional Activities BMA and Principal Adviser on Public Health*

Early October (provisional)

**Webclave**

**Three**        **Securing Advantage**

This webclave is currently being formatted by **Professor Paul Cornish** *Chief Strategist Cityforum* in discussion with **General Sir Patrick Sanders** *Commander Strategic Command*. It will look at what we actually need to do secure advantage and draw conclusions on its maximisation. The conversation will include further comments introduced by **Lieutenant General Robert A. Magowan** *Deputy Commander Strategic Command* and others.

The discussion will include participations from Dstl, leading academe and **Mr Paul Spedding** *Head of Defence Solutions and Strategy BAE Systems Applied Intelligence*. Conclusions from a political perspective will be drawn by **Ms Madeleine Moon** *Associate Cityforum, former Chair NATO Parliamentary*.

Autumn – recording date tbc

**Podcast Three**     **Rethinking the ends and the ways - what will the Armed Forces expect and be expected to do in the next 10 years?**

Cityforum hopes to conclude the series with the postponed podcast featuring:

**Air Marshal Edward Stringer** *Director General Joint Force Development and Defence Academy* and  
**Lieutenant General Doug Chalmers** *Deputy Chief of Defence Staff (Military Strategy and Operations)*  
in conversation with **Professor Paul Cornish** *Chief Strategist Cityforum*.

*NB in addition to the above listed contributors, a guest list of up to 20 people will be invited to engage in private discussion with the panellists and Chair*